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CPM SCHEDULING

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Abstract:

This document describes the CPM scheduling procedure.

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REVISION LOG

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DOCUMENT CHANGE RECORD

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1.0 SCOPE

- A. The primary objective of scheduling is to [REDACTED]
- B. The lowest level of detail generally defines the activities to which logic and durations will be applied. Having developed and defined the logical sequence of activities, resources and the critical path, the schedule can [REDACTED]
- C. Scheduling is a continuous process of [REDACTED]

2.0 REQUIREMENTS

Following are some common issues of the planning and scheduling process that require the project management team's utmost attention. These issues, if not carefully considered, can lead to [REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

3.0 RECOMMENDATIONS

The design of the Baseline CPM Schedule should be such that it is a realistic and a positive planning tool. CPM Schedules that are too detailed [REDACTED]

[REDACTED] A responsible authority that is familiar with the total scope of work must be assigned to create and update the CPM Schedule, such as [REDACTED] using CPM Scheduling software such as: (insert your software name)

1. [REDACTED]
2. [REDACTED]

3. [Redacted]

4. [Redacted]

- Bid or Proposal Schedule:
[Redacted]

- Changes and Extra Work:
As changes in scope are identified or extra work is added, the master schedule [Redacted]

1. [Redacted]
2. [Redacted]
3. [Redacted]
4. [Redacted]
5. [Redacted]

- Client Requests/Demands:
During the RFP phase, the Operations Manager and Construction Managers must [Redacted]

- Development of the Project WBS:
The work breakdown serves as [Redacted]

- Identification of Driving Predecessors and Critical Activities:
From initial development to final review of the Master Schedule, the project team should [Redacted]
[Redacted] These driving predecessors may include:

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[Redacted]

- Involving Field Supervisors in Schedule Development:
Construction Managers should take an active role in [Redacted]

- Periodic Schedule Maintenance and Validation:
Mandatory job-walks by supervisors help to [Redacted]

- Short Interval Schedules:
Short Interval Schedules (SIS) must correspond with the master schedule to be effective. This can best be accomplished by [Redacted]

Effective use of project documentation will result in [Redacted]

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